

QUESTIONS & ANSWERS

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QUESTION 76

Through ongoing collaboration with stakeholders the team continues to uncover new information. This is leading to changes to the products that are being produced. The team should:

- A. Stop all work until stakeholders can decide what they need
- B. Schedule additional review sessions to speed up stake holder decisions
- C. Accept all changes but delay additional solution development work to minimize rework
- D. Continue as is since the process is working

Correct Answer: B

QUESTION 77

During a backlog refinement meeting, the team uses the appropriate technique to focus discussion on backlog items and their:

- A. Technical designs and related details
- B. Related users, user goals, user activities and their importance
- C. Estimates determined by the delivery team
- D. Resource requirements and availability for work.

Correct Answer: D

QUESTION 78 While reviewing criteria for a well-written story, the team discusses the following criteria:

- A. Detailed persona characteristics
- B. Cost-benefit valuation
- C. Alignment to the organization's vision statement
- D. Achievable unit of development

Correct Answer: D

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (55)

QUESTION 79

The team is discussing the initiative and thinking about what solution increments are worth doing. An appropriate technique for them to use is:

- A. Backlog refinement
- B. Portfolio kanban
- C. Purpose alignment model
- D. Story elaboration

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (39)

QUESTION 80 While using Kano Analysis to determine what features to include in the MVP, the delivery team decides to include characteristics which if omitted will cause intense dissatisfaction. A team member indicates that these are referred to as:

- A. Performance characteristics
- B. Threshold characteristics
- C. Minimum characteristics
- D. Excitement characteristics

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (74)

QUESTION 81

The team is discussing what analysis performed at the initiative level should include. They realize this analysis will support a number of key decisions, particularly decisions around the:

- A. Needs and the solution that will satisfy those needs
- B. Objectives and strategies to meet those objectives
- C. Problem and the system that will address that problem
- D. Strategy and identifying actions that will address that strategy

Correct Answer: A

QUESTION 82

Good analysis practices at the Strategy Horizon facilitate the transfer of relevant knowledge between teams to:

- A. Better understand what features will be delivered
- B. Cancel initiatives that no longer provide value
- C. Stimulate collaboration and continuous improvement.
- D. Prioritize and sequence features for delivery

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (38)

QUESTION 83

The team is considering which of several solution paths they should invest in. They are working only from conjecture and opinion, not data and facts. A practitioner with an agile mindset would remind them to:

- A. Perform a value analysis of real options
- B. Discover what works by trying things out
- C. Consider analysis at multiple horizons

D. Collaborate more to create new ideas

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (24)

QUESTION 84

The team is struggling with how to best design and explore options for moving forward. They settle on a time-boxed research approach which is often referred to as a:

- A. Simulation
- B. Wasteful
- C. Spike
- D. Incremental

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (99)

QUESTION 85 At the Initiative Horizon, we see the concept of adaptive planning expressed when a solution owner:

- A. Ensures technical documentation is updated in response to changes
- B. Seeks guidance and direction from senior stakeholders for remaining work
- C. Uses feedback to make decisions about remaining solution components or initiatives
- D. Meets with stakeholders to gather feedback about delivered solution components

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (29)

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