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Question: 33

What is the main reason to limit Scrum Teams to 9 team members?

- A. Feeding more than 9 team members pizza is unpractical.
- B. Smaller teams are generally more productive.
- C. There is a maximum of 9 functions in development.

Answer: B

Question: 34

The Scrum-of-Scrums meeting is designed to allow clusters of Scrum Teams to discuss their work, focusing especially on areas of overlap and integration.
Who should attend the Scrum-of-Scrum meetings on behalf of your Scrum Team?

- A. The Product Owner
- B. The Scrum Master
- C. The team can choose anyone
- D. The whole team

Answer: D

Question: 35

A large company of more than 400 people changes from the Waterfall to the Agile framework. The company uses the approach of applying Scrum to all projects in the organization using an all-in scenario. The leaders are reluctant to fully commit to Scrum and there are no experienced Scrum Masters available within the organization yet. Six months later, Scrum has failed in the company. Many different applications of Scrum have been tried with varying degrees of success. The company gives up and returns to the Waterfall approach.
What is the most likely reason that the transition did not work?

- A. Scrum was not properly promoted as a best practice and the best way to solve the problems of the organization which created a big risk.
- B. The change to Agile was not disruptive enough to provoke a real change and there was not enough commitment to keeping the new process.
- C. The company was too large to transition easily. A successful pilot project should have been done first, to be able to copy from.
- D. There was no public display of Agility and, therefore, customers kept asking for Waterfall projects. The company gave up too early.

Answer: C

Question: 36

A company is already using Scrum very successfully within the development department. While highly effective Scrum Teams deliver new software increments quickly, these increments are not being delivered fast enough to customers. Releases happen once every 3 months and it takes too much effort to make sure that the releases go smoothly.
What type of framework should this company try to establish?

- A. DevOps
- B. DSDM
- C. Lean
- D. Waterfall

Answer: A

Question: 37

After the creation of the Release Plan, the Product Owner says:
The Scrum Master argues that the end date of the release can be positively or negatively impacted by three factors. Completed work is the first factor.
What are the other two factors?

- A. Changed requirements and estimation mode
- B. Changed requirements and revised estimates
- C. Fixed requirements and estimation mode
- D. Fixed requirements and revised estimates

Answer: B

Question: 38

What would be a good technique to split the above User Story into smaller stories?

- A. Do not split. The User Story is small enough
- B. Splitting the User Story into Epics
- C. Splitting the User Story into separate CRUD operations
- D. Splitting the User Story into tasks

Answer: C

Question: 39

A Sprint planning is created in a Sprint Planning meeting. Anyone involved in taking a raw idea and turning it into a functioning product should be present in this meeting.
Who acts as the facilitator for this meeting?

- A. An Analyst
- B. The Product Owner
- C. The Project Manager
- D. The scrum Master

Answer: B

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